

13<sup>th</sup> Annual Benchmarking Report

# Digital Sales Grow 10%, Breaking \$2 Billion

February 19, 2025





# BORRELL<sup>TM</sup> PHOENIX<sup>2025</sup>



Local Advertising Conference

**PHOENIX, AZ**

March 9, 10, 11

📍 The Walter Cronkite School  
for Journalism and Mass Communication

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Use Code **RAB200**





# BORRELL<sup>TM</sup> PHOENIX<sup>2025</sup>



Local Advertising Conference

## KEYNOTERS



**NATE HATCH, PRESIDENT**  
Deseret Digital Media/KSL.com



**Pamela J. Browning, CEO**  
Evening Post Publishing



**BILL WILSON, CEO**  
Townsquare Media



## Since 2001 we've analyzed digital revenue for:

- 10,000+ local online operations
- Covering print, radio, TV, cable, & other ops
- U.S. and Canada
- For our 2025 RAB report, our research involved
  - 3,743 radio stations in 852 market clusters
  - Survey of 221 radio managers
  - Survey of 338 local radio advertisers

## The Basis of Our Analysis

We have been collecting and analyzing digital revenue data from thousands of media companies since 2001. The benchmarks used in this analysis were taken from our 2025 RAB Report, published in February 2025. Information on how we collect the data, who participates, and how we determine market share can be found in the report.



**RADIO'S DIGITAL REVENUES AND WHAT'S AHEAD IN 2025**

**APPENDIX A**  
Obtainable Digital Revenue in 2024 for 513 U.S. Markets

**2024 Obtainable Digital Advertising Estimates**

| Digital Marketing Region | Market Rank | Obtainable Digital Revenue | All Local Digital Advertising in Market |
|--------------------------|-------------|----------------------------|---|
| <b>ALASKA</b>            |             |                            |   |
| Anchorage                | 117         | \$29,058,668               |   |
| Fairbanks                | 264         | \$6,582,916                |   |
| Juneau                   | 399         | \$3,247,349                |   |
| Ketchikan Gateway        | 491         | \$1,062,370                |   |
| <b>ALABAMA</b>           |             |                            |   |
| Anniston                 | 268         | \$7,597,533                |   |
| Birmingham               | 55          | \$72,203,735               |   |
| Dothan                   | 195         | \$13,255,828               |   |
| Florence                 | 292         | \$6,325,278                |   |
| Hamilton                 | 451         | \$1,638,720                |   |
| Huntsville               | 85          | \$40,811,458               |   |
| Mobile                   | 118         | \$41,827,579               |   |
| Montgomery               | 139         | \$19,987,497               |   |
| Monroeville              | 473         | \$1,486,215                |   |
| Selma                    | 440         | \$2,039,330                |   |
| <b>ARKANSAS</b>          |             |                            |   |
| Bentonville              | 179         | \$12,498,209               |   |
| Bluff City               | 462         | \$1,682,381                |   |
| El Dorado                | 413         | \$2,837,034                |   |
| Fayetteville             | 212         | \$9,285,866                |   |
| Fort Smith               | 222         | \$11,445,766               |   |
| Hope                     | 495         | \$1,327,032                |   |
| Hot Springs              | 346         | \$5,470,050                |   |
| Jonesboro                | 311         | \$5,362,309                |   |
| Little Rock              | 49          | \$75,383,352               |   |
| Mountain Home            | 438         | \$2,559,962                |   |
| Paragould                | 442         | \$2,695,698                |   |
| Pine Bluff               | 420         | \$3,404,502                |   |
| Russellville             | 415         | \$4,036,730                |   |
| <b>ARIZONA</b>           |             |                            |   |
| Phoenix                  | 11          | \$242,160,985              |   |
| Tucson                   | 65          | \$42,968,403               |   |

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|--------------------------|-------------|----------------------------|--|
| <b>CALIFORNIA</b>        |             |                            |  |
| Bakersfield              | 96          | \$30,807,182               |  |
| Chico                    | 261         | \$8,037,456                |  |
| Eureka                   | 345         | \$4,768,932                |  |
| Fresno                   | 87          | \$46,035,492               |  |
| Lake Tahoe               | 91          | \$37,710,876               |  |
| Los Angeles              | 1           | \$808,769,545              |  |
| Modesto                  | 125         | \$20,707,538               |  |
| Oakland                  | 27          | \$104,490,801              |  |
| Redding                  | 252         | \$8,567,949                |  |
| Riverside                | 22          | \$133,728,819              |  |
| Sacramento               | 32          | \$115,336,944              |  |
| Salinas                  | 110         | \$30,778,897               |  |
| San Diego                | 15          | \$175,681,215              |  |
| San Francisco            | 20          | \$181,298,330              |  |
| San Jose                 | 35          | \$82,548,124               |  |
| Santa Rosa               | 94          | \$34,297,091               |  |
| Yuba City                | 305         | \$3,983,353                |  |
| <b>COLORADO</b>          |             |                            |  |
| Alamosa                  | 471         | \$904,060                  |  |
| Colorado Springs         | 70          | \$53,076,476               |  |
| Columbine                | 392         | \$4,837,264                |  |
| Denver                   | 12          | \$208,474,107              |  |
| Durango                  | 208         | \$11,425,299               |  |
| Fort Collins             | 135         | \$19,009,414               |  |
| Greeley                  | 174         | \$12,768,811               |  |
| Idaho                    | 485         | \$1,199,000                |  |
| Montrose                 | 182         | \$17,293,253               |  |
| Rio Blanco               | 237         | \$10,150,794               |  |
| Vail                     | 340         | \$5,768,189                |  |
| <b>CONNECTICUT</b>       |             |                            |  |
| Hartford                 | 54          | \$62,357,836               |  |
| New Haven                | 30          | \$128,388,346              |  |
| New London               | 167         | \$20,961,542               |  |

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|--------------------------|-------------|----------------------------|--|
| <b>ILLINOIS</b>          |             |                            |  |
| Bloomington-Normal       | 226         | \$14,814,043               |  |
| Carbondale               | 347         | \$4,824,694                |  |
| Champaign                | 181         | \$14,211,842               |  |
| Charleston               | 417         | \$3,332,220                |  |
| Chicago                  | 3           | \$361,244,065              |  |
| Harrisburg               | 314         | \$5,051,248                |  |
| Moline                   | 228         | \$12,781,645               |  |
| Mount Vernon             | 426         | \$2,728,384                |  |
| Newton                   | 502         | \$1,087,795                |  |
| Peoria                   | 164         | \$20,650,045               |  |
| Quincy                   | 373         | \$4,618,157                |  |
| Rockford                 | 75          | \$55,871,287               |  |
| Springfield              | 147         | \$25,919,635               |  |
| Vandalia                 | 368         | \$5,798,872                |  |
| Vincennes                | 501         | \$1,331,018                |  |
| <b>INDIANA</b>           |             |                            |  |
| Bloomington              | 234         | \$9,140,150                |  |
| Elkhart                  | 216         | \$7,789,407                |  |
| Evansville               | 156         | \$19,337,821               |  |
| Fort Wayne               | 105         | \$36,769,053               |  |
| Gary                     | 119         | \$24,298,449               |  |
| Indianapolis             | 36          | \$91,765,008               |  |
| Jasper                   | 231         | \$13,855,739               |  |
| Kokomo                   | 326         | \$5,348,527                |  |
| Lafayette                | 206         | \$7,593,416                |  |
| Muncie                   | 177         | \$14,478,318               |  |
| Richmond                 | 301         | \$5,816,433                |  |
| South Bend               | 136         | \$25,691,217               |  |
| Terre Haute              | 315         | \$6,326,450                |  |

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|--------------------------|-------------|----------------------------|--|
| <b>LOUISIANA</b>         |             |                            |  |
| Alexandria               | 256         | \$7,872,711                | 14.4%  |
| Baton Rouge              | 81          | \$53,529,055               | 18.2%  |
| Houma                    | 262         | \$8,851,245                | 16.9%  |
| La Place                 | 348         | \$3,284,461                | 11.9%  |
| Lafayette                | 109         | \$39,778,906               | 18.9%  |
| Lake Charles             | 197         | \$15,379,958               | 18.3%  |
| Monroe                   | 170         | \$14,285,268               | 13.9%  |
| Natchitoches             | 388         | \$4,461,764                | 20.3%  |
| New Orleans              | 79          | \$53,423,980               | 17.4%  |
| Shreveport               | 133         | \$20,407,447               | 14.5%  |
| St. Joseph               | 499         | \$740,139                  | 13.2%  |
| <b>MASSACHUSETTS</b>     |             |                            |  |
| Boston                   | 7           | \$394,613,931              | 17.8%  |
| Springfield              | 128         | \$25,100,777               | 15.8%  |
| Worcester                | 102         | \$31,561,885               | 14.4%  |
| <b>MARYLAND</b>          |             |                            |  |
| Baltimore                | 50          | \$68,628,548               | 13.3%  |
| Hagerstown               | 57          | \$64,574,752               | 15.6%  |
| Salisbury                | 255         | \$13,134,877               | 24.0%  |
| <b>MAINE</b>             |             |                            |  |
| Aroostook                | 450         | \$2,563,457                | 20.2%  |
| Bangor                   | 235         | \$12,048,721               | 18.4%  |
| Portland                 | 90          | \$51,028,231               | 20.7%  |
| <b>MICHIGAN</b>          |             |                            |  |
| Alpena                   | 477         | \$1,780,889                | 19.6%  |
| Battle Creek             | 257         | \$6,226,018                | 11.4%  |
| Bay City                 | 248         | \$10,486,883               | 18.5%  |
| Benton Harbor            | 254         | \$10,282,551               | 18.7%  |
| Cheboygan                | 395         | \$3,800,890                | 18.1%  |
| Detroit                  | 13          | \$276,975,851              | 18.7%  |
| Flint                    | 142         | \$25,211,047               | 19.1%  |
| Grand Rapids             | 63          | \$66,369,721               | 17.3%  |
| Houghton                 | 453         | \$1,673,341                | 13.6%  |
| Kalamazoo                | 200         | \$19,024,325               | 23.6%  |

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# What's "Obtainable"?

Appendix A contains a list of 513 U.S. markets showing the amount of digital advertising that local businesses spent in each market with a locally based media company.



**1**

## Industry Overview

*Digital's affect on total industry revenue*

**2**

## The Pulse of Radio Buyers

*How their ad budgets are changing*

**3**

## Station Managers Weigh In

*Attitudes, observations, & recommendations*

**4**

## Benchmarking Insights

*Sources of revenue, share, growth*

**5**

## Your Questions

*Q&A opportunity*

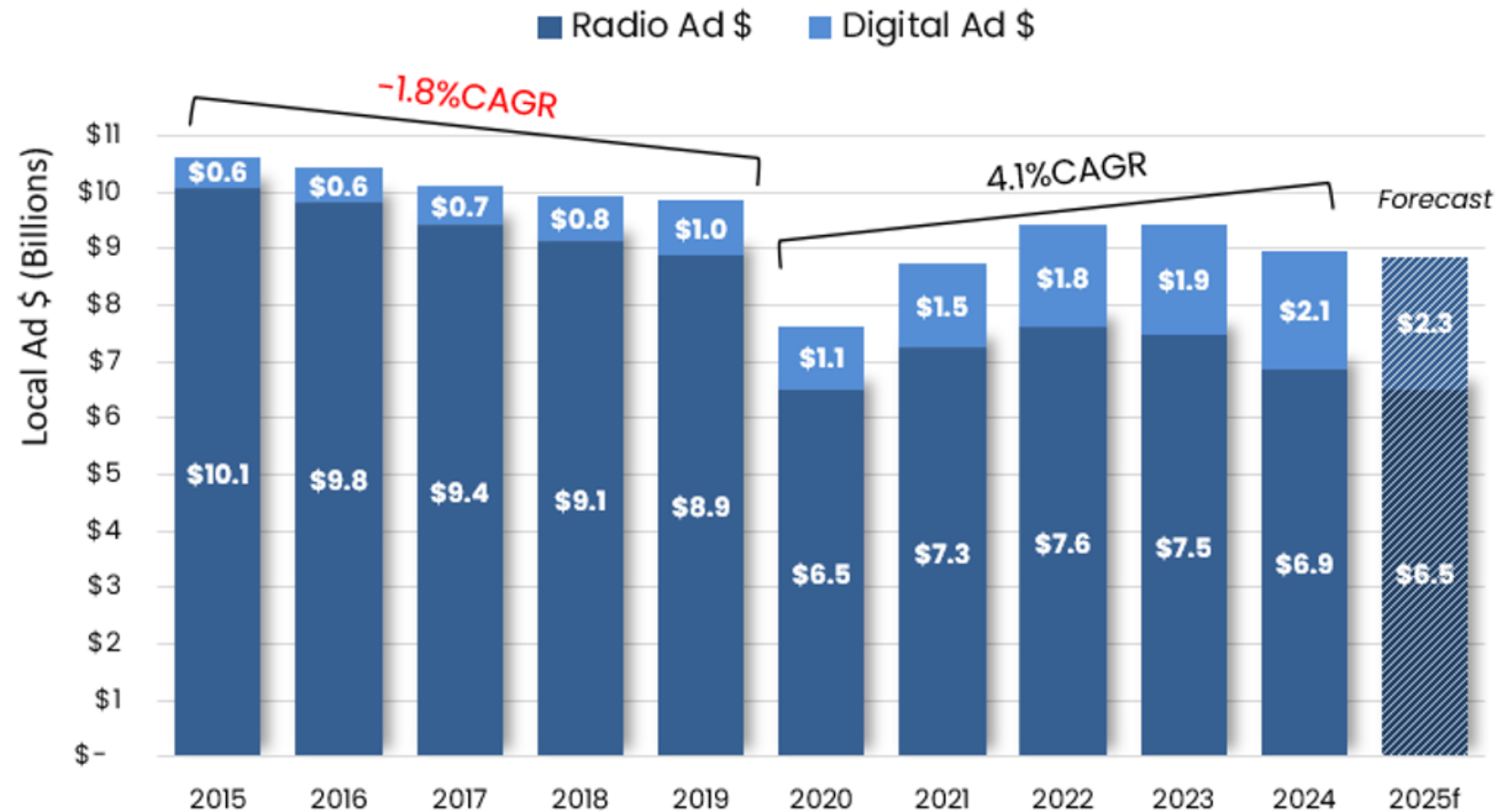
# TODAY'S AGENDA



# How Digital Sales Have Added to Radio's Core Local Revenue

Find this  
chart on  
**Page  
8**

BENCHMARK:  
**Core + Digital  
Ad Revenue**

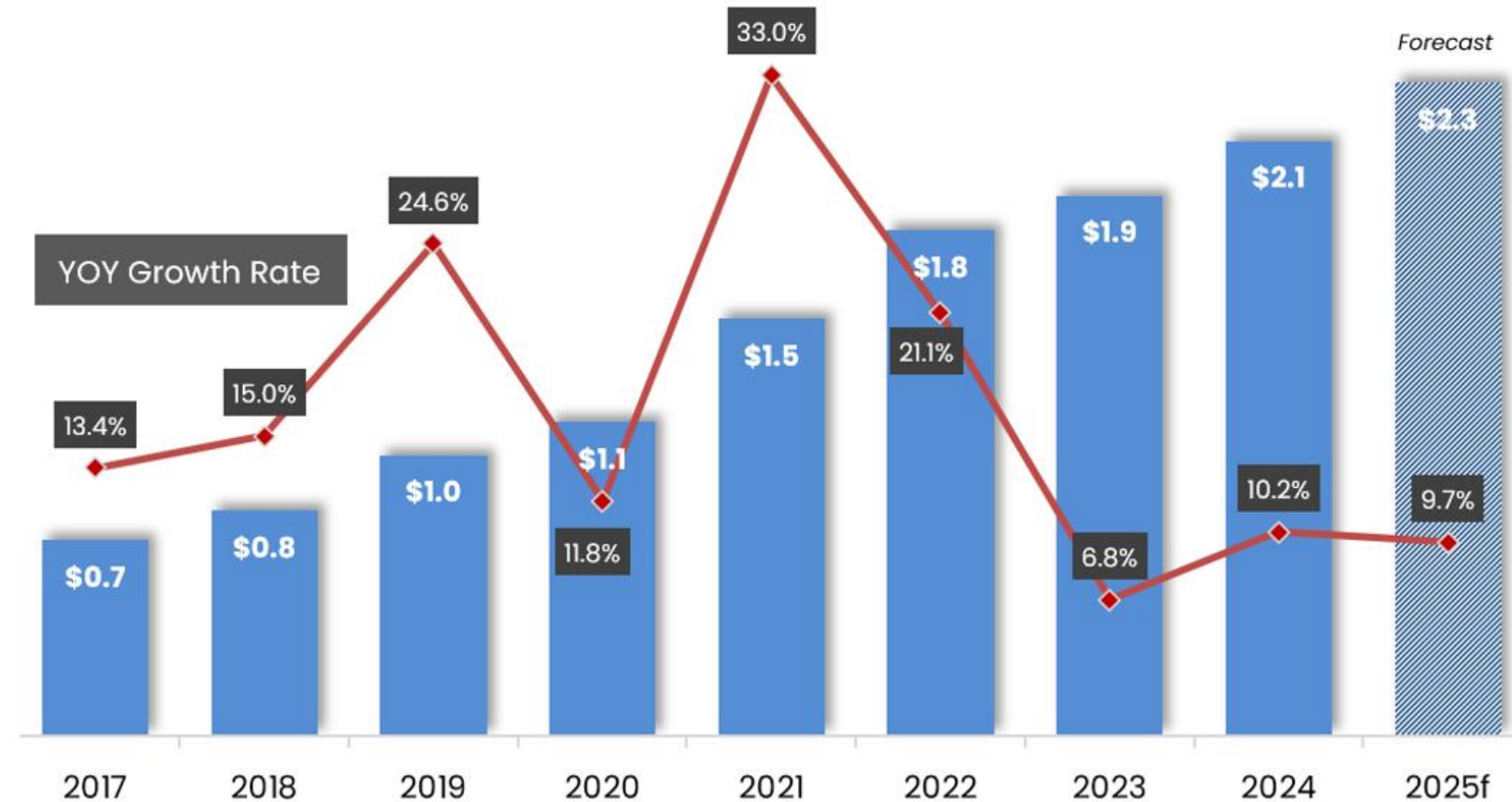




# Radio's Digital Ad Revenue and YOY Growth Rate, 2017-2025

Find this  
chart on  
**Page  
9**

\$ Billions



BENCHMARK:  
**Digital Ad  
Revenue  
Growth**





# Digital Growth Averaged 8.1% For 7 Publicly Held Radio Companies

| COMPANY     | 2024 AD REVENUE GROWTH** |         | SHARE OF AD REVENUE FROM DIGITAL SALES |       |       |       |
|-------------|--------------------------|---------|--|-------|-------|-------|
|             | RADIO                    | DIGITAL | 2021                                   | 2022  | 2023  | 2024  |
| Townsquare* | -0.3%                    | 2.4%    | 33.0%                                  | 38.6% | 42.5% | 43.2% |
| UrbanOne*   | -0.3%                    | -7.5%   | 25.0%                                  | 28.5% | 28.6% | 26.5% |
| iHeart*     | -3.5%                    | 9.9%    | 24.1%                                  | 27.9% | 30.0% | 32.8% |
| Audacy*     | -7.5%                    | 11.0%   | 19.3%                                  | 20.8% | 24.0% | 26.5% |
| Beasley     | -5.8%                    | 6.2%    | 12.9%                                  | 15.8% | 18.6% | 20.5% |
| Cumulus     | -5.9%                    | 6.6%    | 15.2%                                  | 14.9% | 19.5% | 21.5% |
| Saga        | -5.2%                    | 20.3%   | 5.8%                                   | 7.2%  | 9.3%  | 11.5% |
| TOTAL/AVG   | -4.2%                    | 8.1%    | 21.3%                                  | 25.3% | 27.2% | 30.2% |

Source: SEC 10Q Reports, Dec. 2024

\*\*Jan-September for each year, growth over prior nine-month period

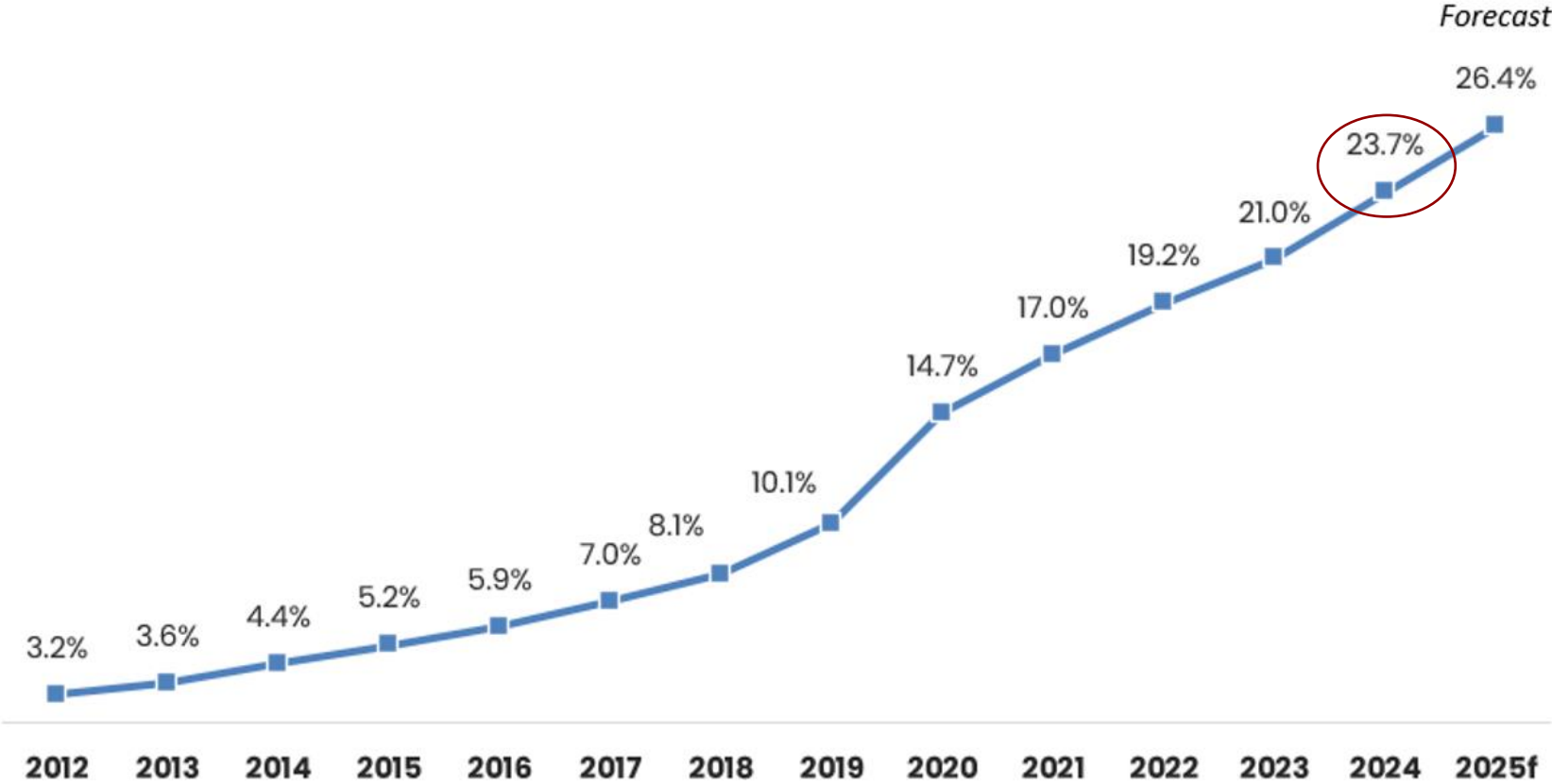
\*Townsquare: excludes revenue from SaaS subscriptions; Urban One: excludes cable/TV revenue; iHeartMedia: includes podcast business, representing 37% of digital revenue; Audacy: through Q2 2004 only, compared with prior six-month period

BENCHMARK:

How Publicly  
Held Radio Cos.  
Are Performing



# Radio Industry's Share of Total Ad Revenue From Digital Sales



BENCHMARK:  
**Share of Ad  
Revenue From  
Digital Sales**

1

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*Q&A opportunity*



# TODAY'S AGENDA





# Where Radio Buyers & Nonbuyers Plan to Invest More This Year

BENCHMARK

## The Pulse of Radio Buyers

|  | Those who buy radio advertising | Those who <u>don't</u> buy radio advertising |
|--|---------------------------------|--|
| <b>Net: Planning to Increase Something</b> | <b>58%</b>                      | <b>39%</b>                                   |
| Social Media                               | 32%                             | 16%  |
| SEM  | 19%                             | 13%  |
| Website Ads                                | 18%                             | 9%   |
| Events/Sponsorships                        | 14%                             | 12%  |
| Radio (AM/FM)                              | 11%                             | 0%   |
| Streaming Video/CTV/OTT                    | 11%                             | 2%   |
| Direct Mail                                | 7%                              | 6%   |
| Streaming Audio                            | 6%                              | 1%   |
| Mobile SMS/Text                            | 4%                              | 3%   |
| Content Marketing                          | 4%                              | 6%   |
| Broadcast TV                               | 4%                              | 2%   |
| Out-of-Home/Outdoor                        | 4%                              | 2%   |
| Email Sponsorships                         | 3%                              | 2%   |
| Magazines                                  | 3%                              | 5%   |
| Mobile In-app Ads                          | 2%                              | 2%   |
| Newspapers                                 | 2%                              | 2%   |
| Other Printed Publications                 | 2%                              | 2%   |
| Online Directory Listings                  | 2%                              | 1%   |
| Cable TV                                   | 1%                              | 1%   |
| Printed Directories                        | 0%                              | 1%   |

**58%** of radio buyers plan to spend more on some forms of advertising this year

**39%** of nonbuyers plan to spend more

SOURCE: Borrell's Q4 2024 Local Advertiser Survey; n=388 radio buyers and 742 non-buyers of radio.



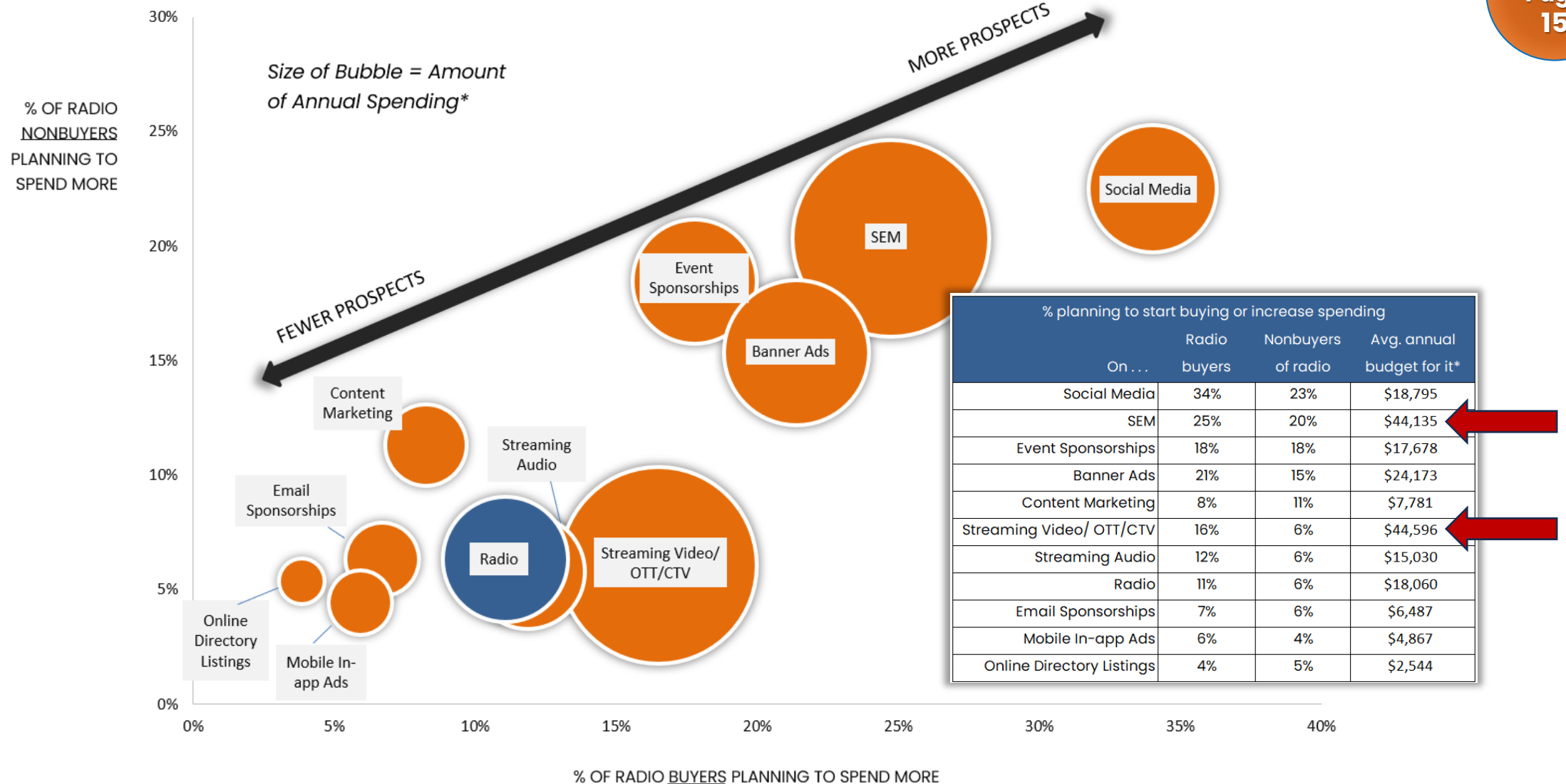
# Where Radio Buyers & Nonbuyers Plan to Increase Spending This Year

|                                     | Those who buy<br>radio advertising | Those who <u>don't</u><br>buy radio<br>advertising |
|-------------------------------------|------------------------------------|--|
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| Mobile In-app Ads                   | 2%                                 | 2%   |
| Newspapers                          | 2%                                 | 2%   |
| Other Printed Publications          | 2%                                 | 2%   |
| Online Directory Listings           | 2%                                 | 1%   |
| Cable TV                            | 1%                                 | 1%   |
| Printed Directories                 | 0%                                 | 1%   |

Radio buyers are 2x as likely to be increasing budgets for social media and banner ads . . .

. . . and almost 6x as likely to be spending more on digital video and digital audio ads

# Sizing the Opportunity Among Advertisers Who Are Increasing Spending

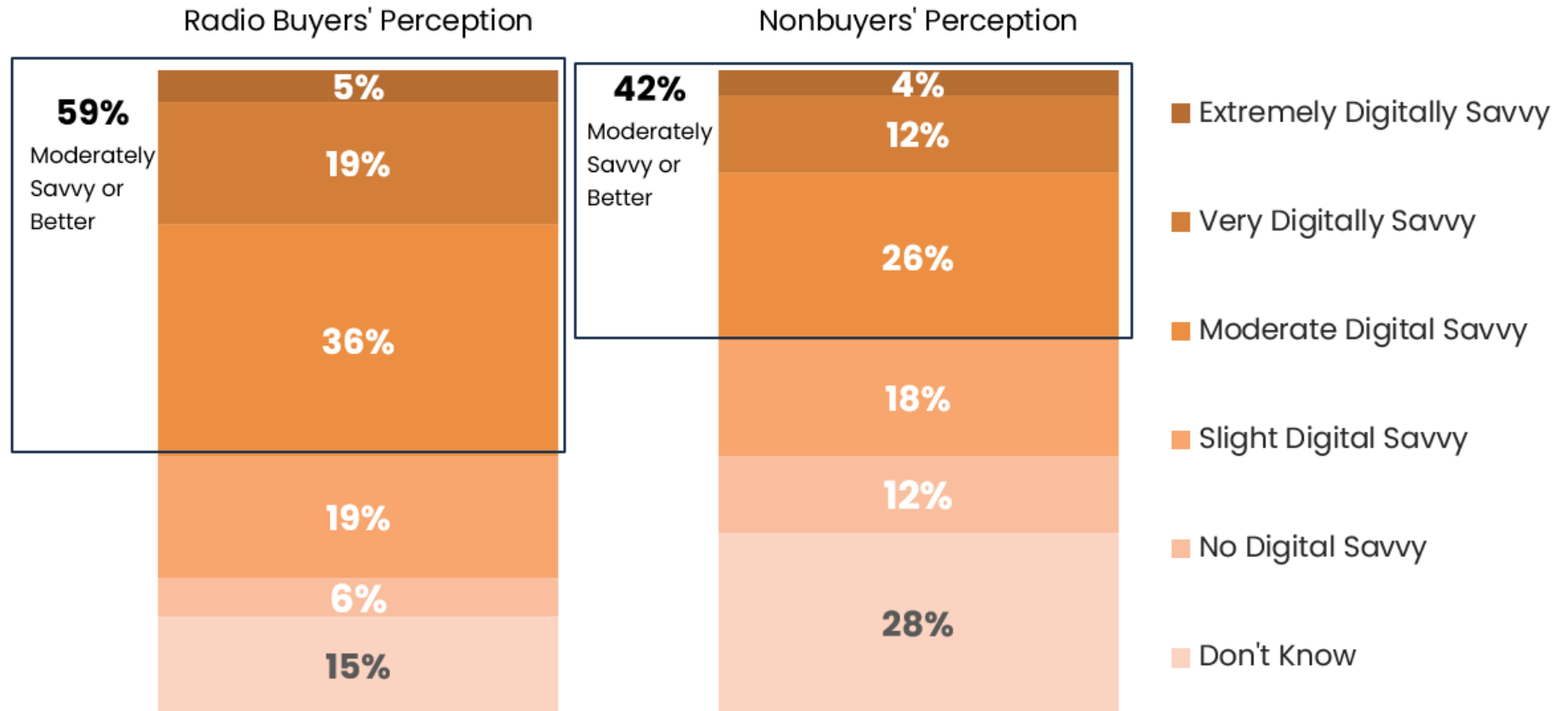






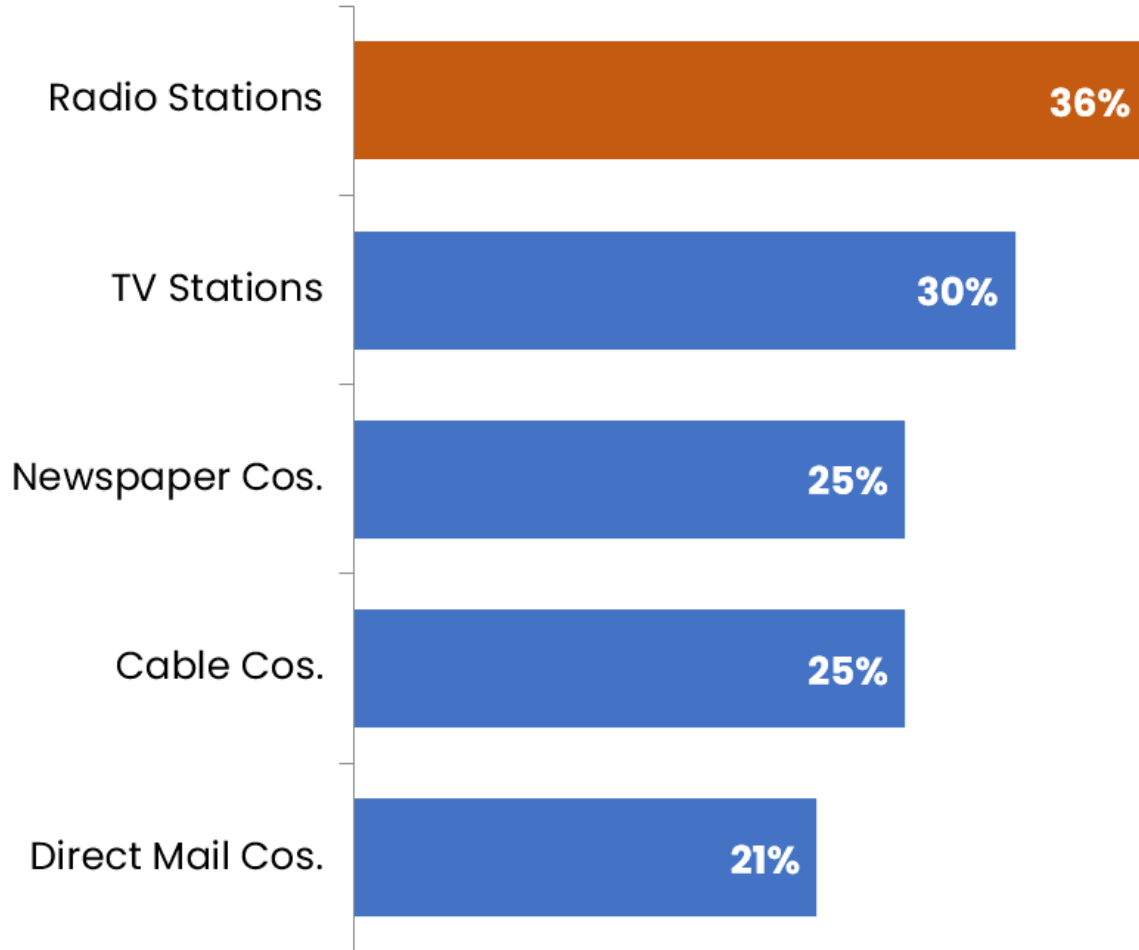
# Advertisers See Radio Reps as Digitally Savvy

*% of respondents rating the digital savvy of radio sales reps*

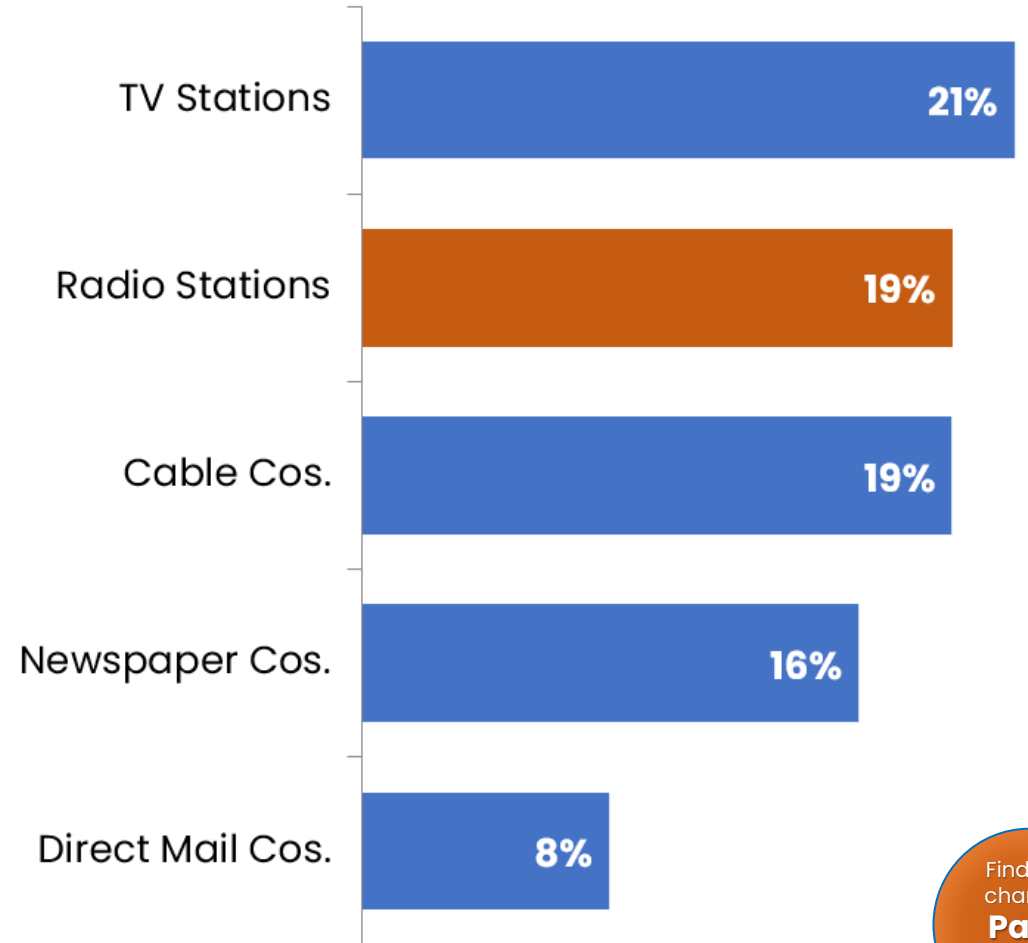


## % Who Believe Their Reps Are Exceptionally Savvy

### MARKETING EXPERTISE



### DIGITAL EXPERTISE



Find this  
chart on  
**Page  
22**



## ... But It's Not a Time to Rest on Laurels

% who said reps possessed  
**NO** marketing expertise

|              |     |
|--------------|-----|
| Newspapers   | 24% |
| Direct Mail  | 23% |
| Cable TV     | 19% |
| Radio        | 17% |
| Broadcast TV | 17% |

% who said reps possessed  
**NO digital** expertise

|              |     |
|--------------|-----|
| Direct Mail  | 44% |
| Newspapers   | 36% |
| Radio        | 28% |
| Cable TV     | 24% |
| Broadcast TV | 24% |

BENCHMARKS

# The Pulse of Radio Buyers





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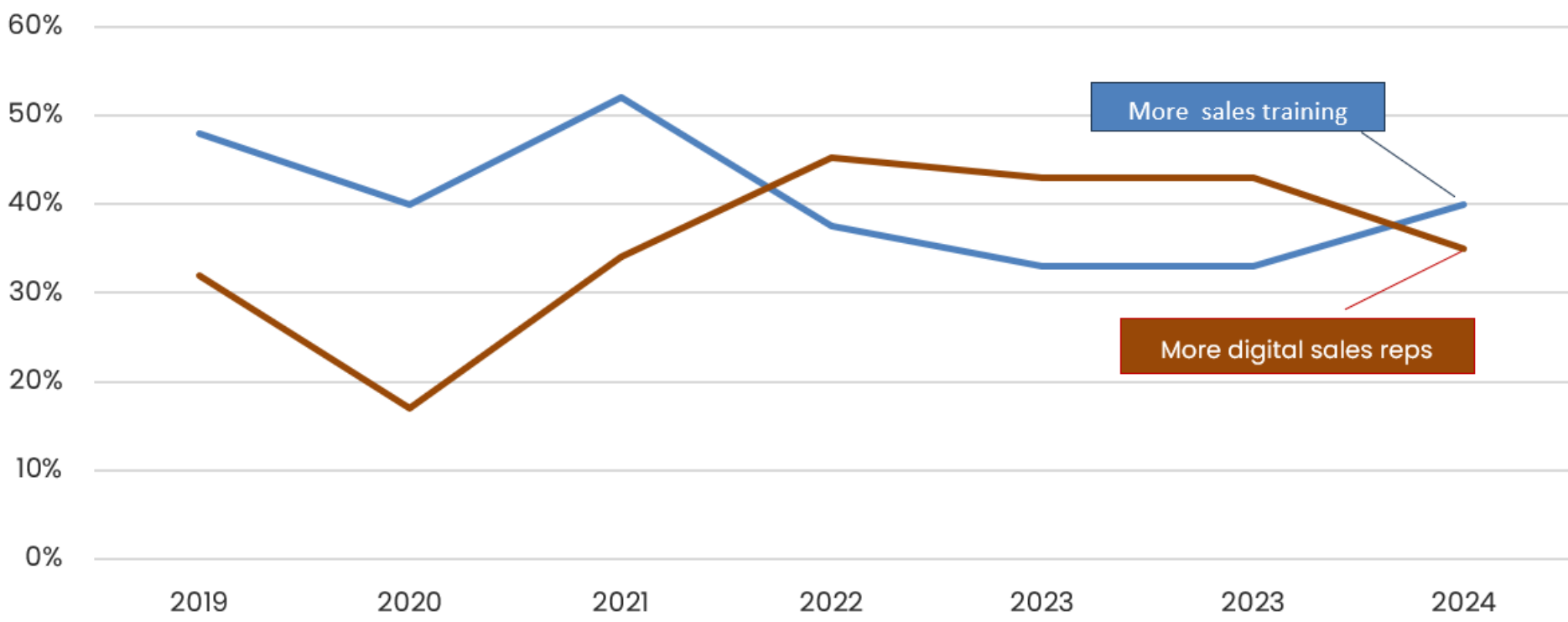


# TODAY'S AGENDA



# Managers Signal Greater Need for Training

% of radio managers saying the best way to drive digital sales is ...

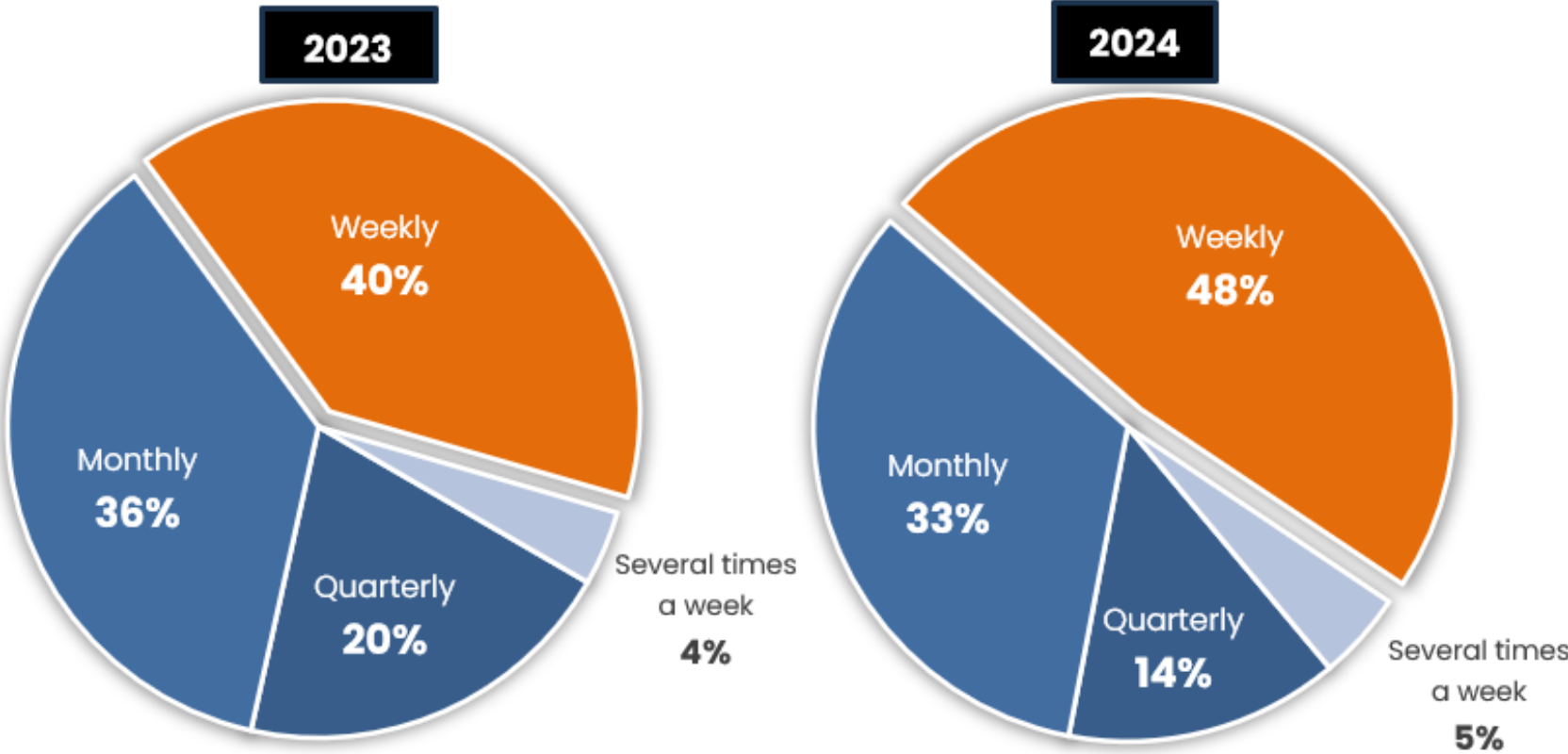


BENCHMARKS  
**Managers Weigh In**



# 53% Now Offer Digital Training at Least Weekly

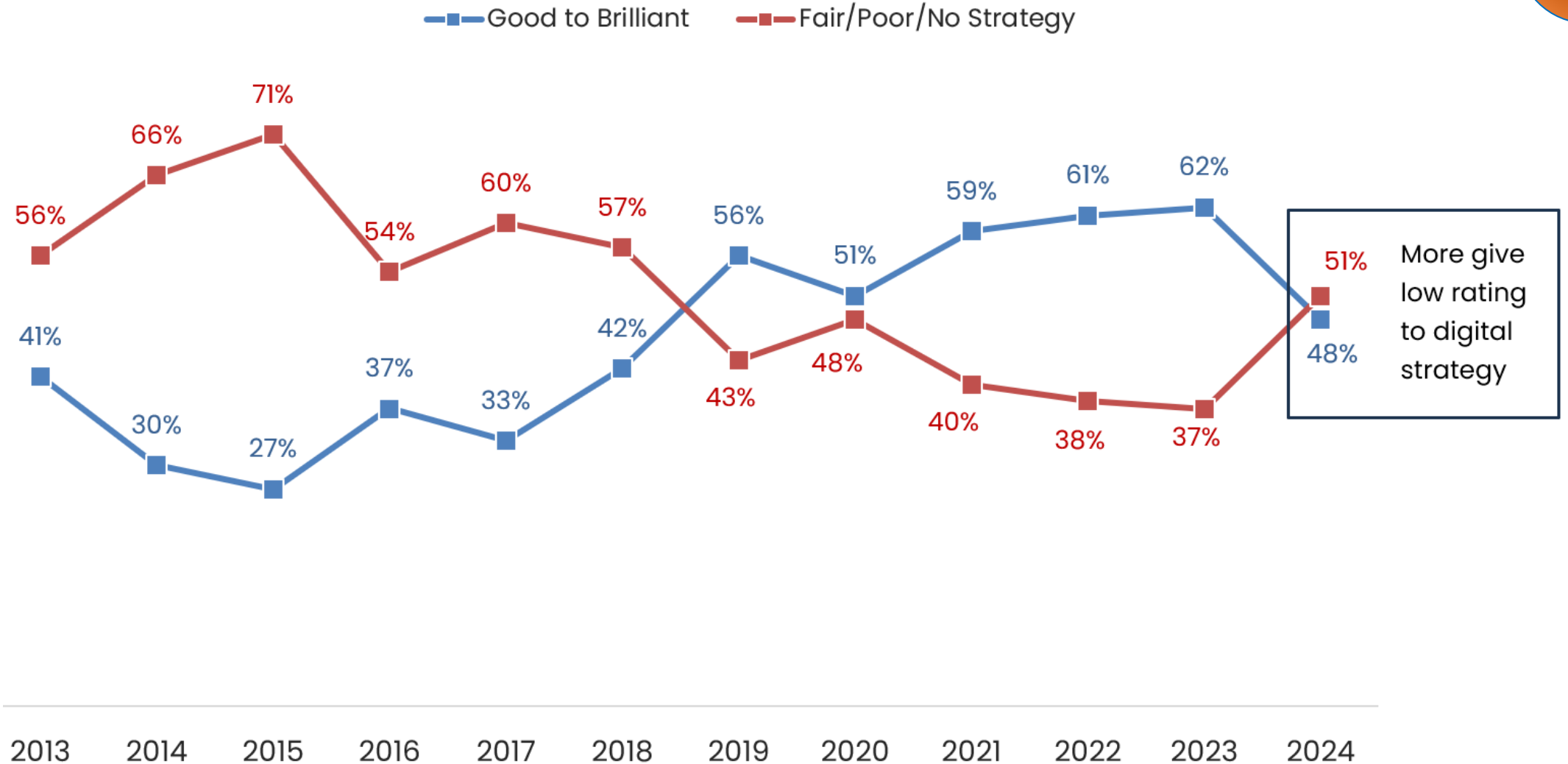
*How often does your sales team receive digital training?*



BENCHMARKS  
**Managers  
Weigh In**

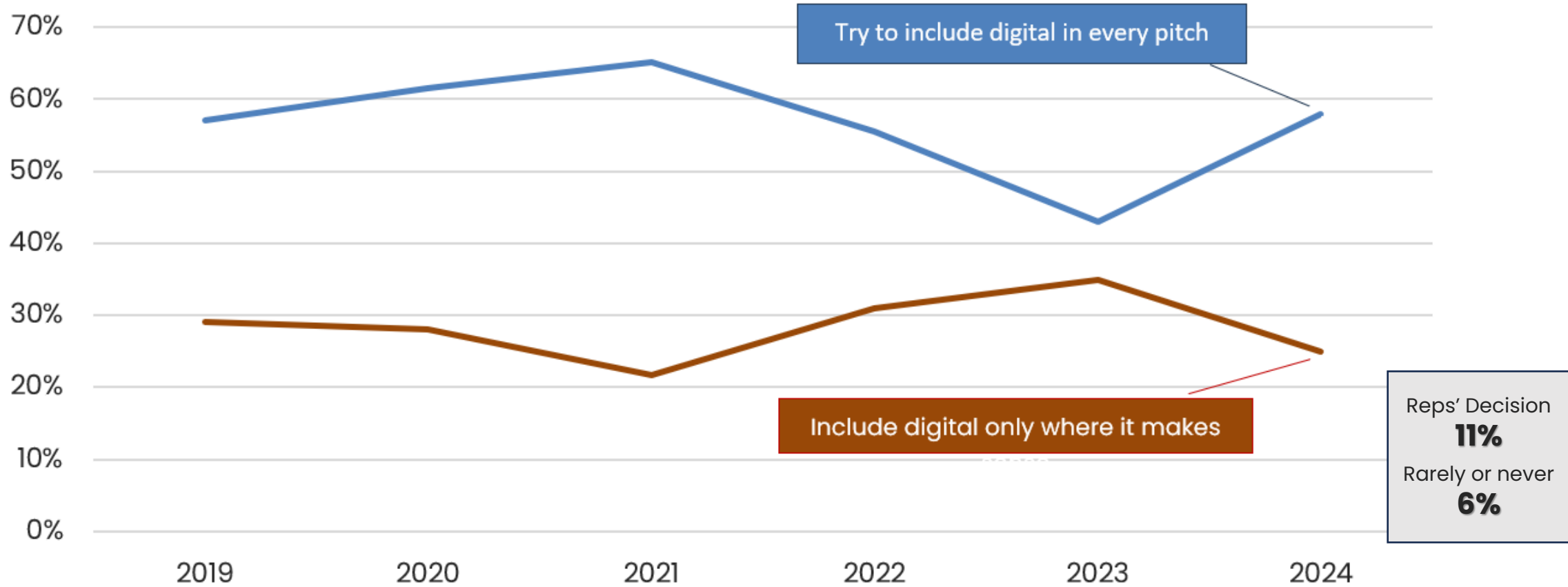


# It May Be Time to Revisit the Strategy



# 58% of Stations Include Digital in Every Pitch

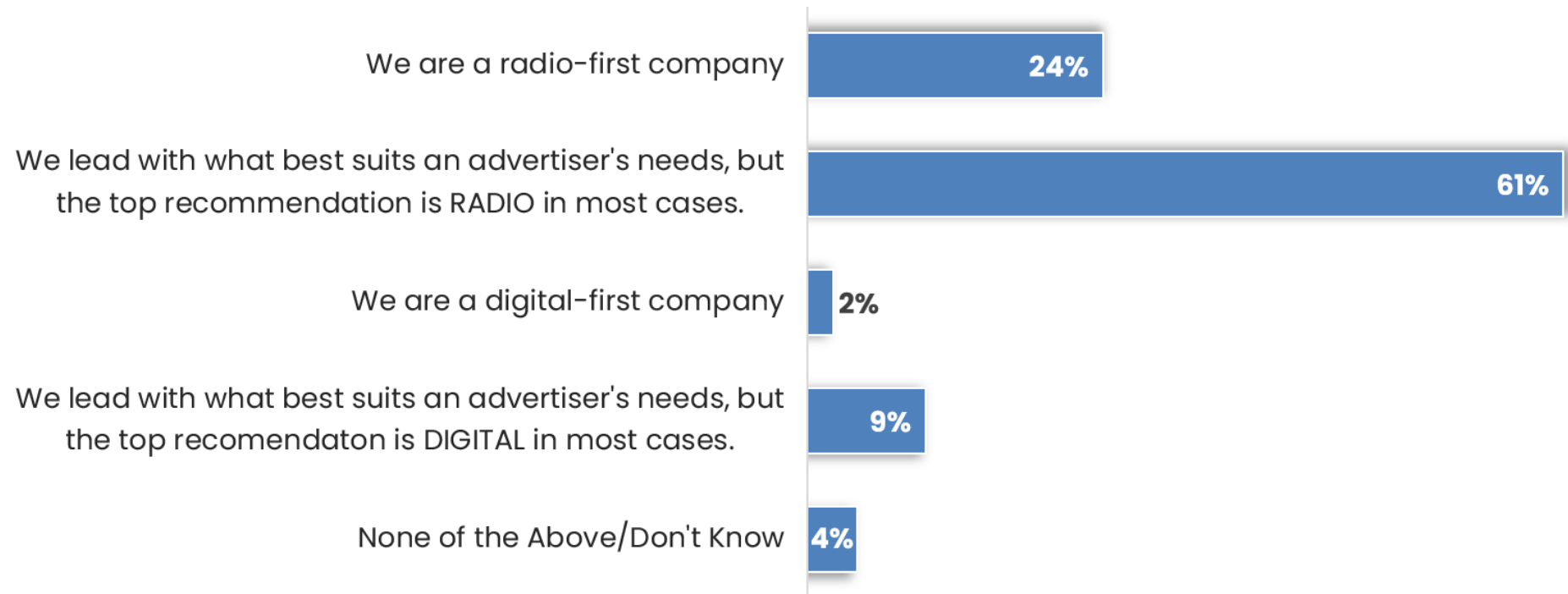
% of radio managers saying their sales teams ...





# Are You a Digital-First or Radio-First Company?

*Q: Which statement applies to the overall sales approach of your station?*



SOURCE: Q4 2024 Borrell/RAB survey of radio managers: n=221

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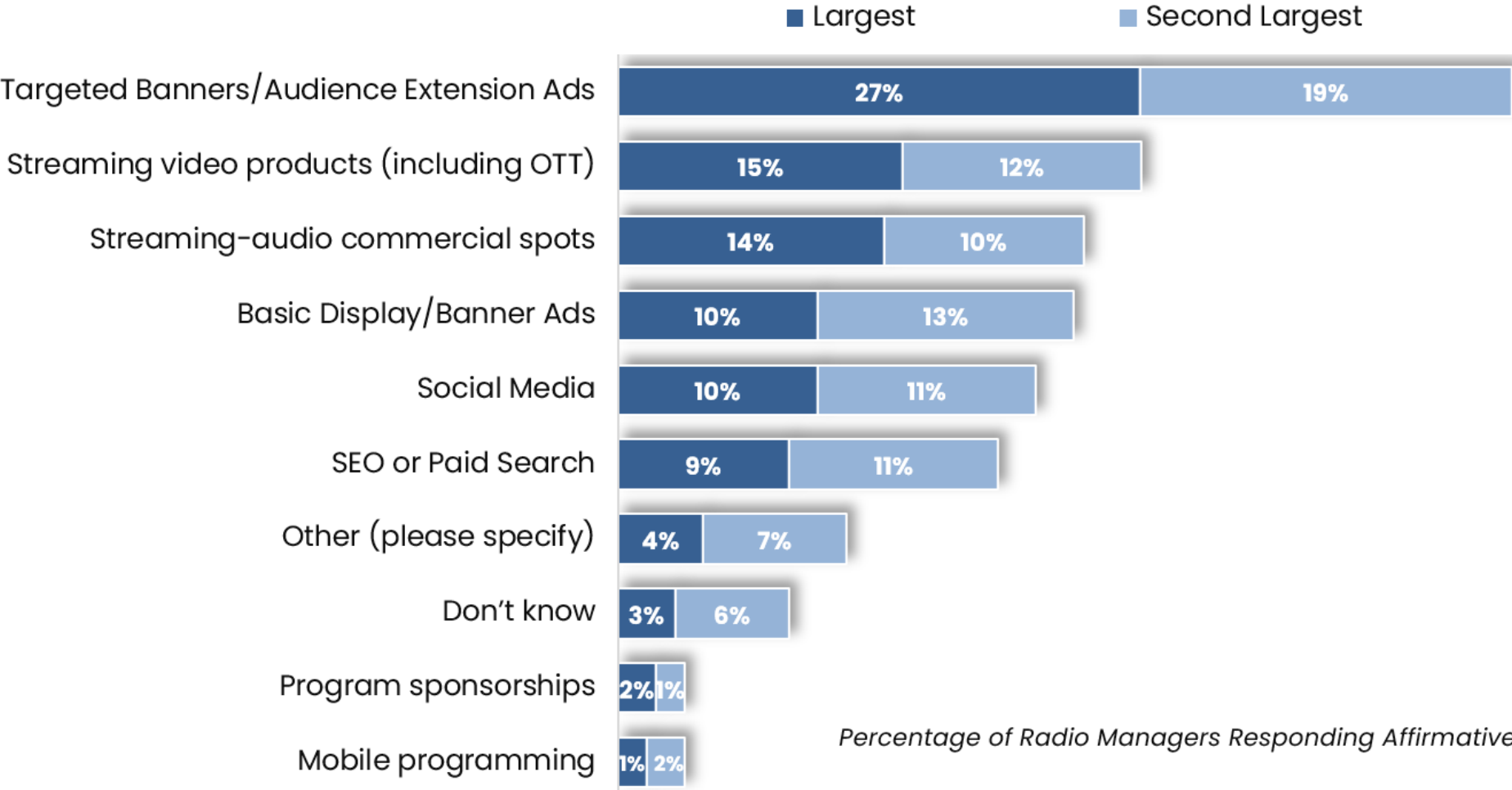


# TODAY'S AGENDA





# Largest Sources of Digital Revenue



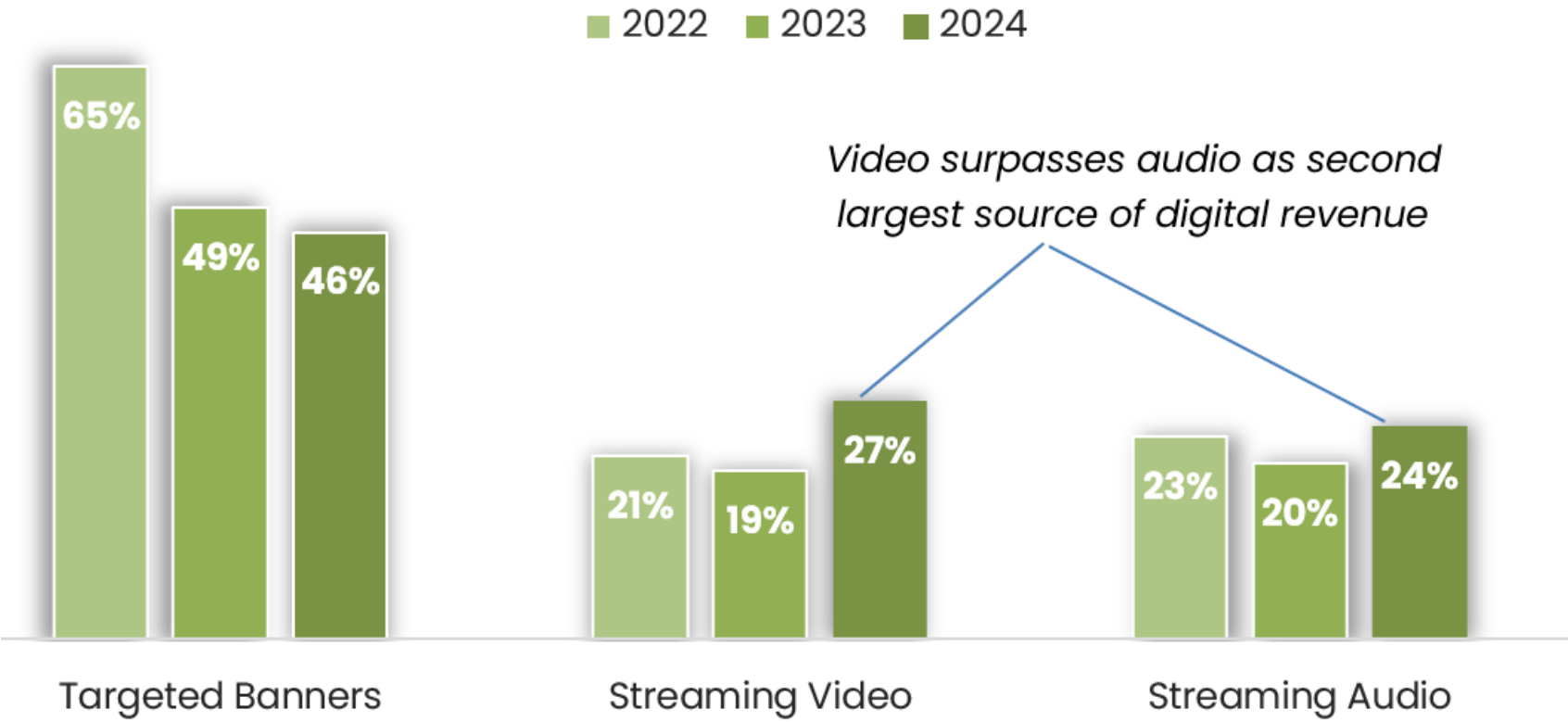
BENCHMARK  
**Radio's  
Digital  
Market  
Share**

SOURCE: Q4 2024 Borrell/RAB survey of radio managers: n=221



# Trends in Largest Sources of Revenue

*% of managers listing each as #1 or #2 source of revenue*



BENCHMARK  
**Radio's  
Digital  
Market  
Share**

SOURCE: Q4 2024 Borrell/RAB survey of radio managers: n=221



# What Made High-Growth Stations Different

|   | % of responses from radio managers who ... |                       |
|---|--|-----------------------|
|   | reported NO revenue                        | reported HIGH revenue |
|   | growth in 2024                             | growth in 2024        |
| Our top source of digital sales 2024 sales was banner ads       | 34%  | 36%                   |
| Our top source of 2024 digital sales was OTT/CTV                | 15%  | 20%                   |
| Less than 10% of our radio customers also buy digital           | 50%  | 17%                   |
| We have no digital-only customers                               | 28%  | 8%                    |
| We sell digital services  | 74%  | 86%                   |
| Our digital strategy is unclear or nonexistent                  | 40%  | 6%                    |
| Our digital strategy is pretty good to brilliant                | 36%  | 57%                   |
| Our sales team's ability to sell digital is poor                | 40%  | 10%                   |
| We don't offer digital sales training, or I don't know if we do | 21%  | 6%                    |
| Our sales reps get digital training at least once a month       | 60%  | 84%                   |
| This best remedy to drive digital sales is ...                  | Adding sales reps                          | Training sales reps   |
| We try to include digital component in every pitch              | 33%  | 62%                   |
| We rarely put digital in pitches, or we let the rep decide      | 38%  | 10%                   |
| For sales, we consider ourselves a radio-first company          | 35%  | 20%                   |
| We lead with what's best for customer, but it's usually radio   | 58%  | 56%                   |
| We are expecting digital revenue to grow in 2025                | 77%  | 94%                   |
| We expect digital revenue to grow less than 20% in 2025         | 50%  | 27%                   |
| We are budgeting for 2025 digital sales to be flat              | 20%  | 2%                    |

SOURCE: Q4 2024 Borrell/RAB survey of radio managers: n=221



## What Makes High-Growth Stations Different

- ✓ They do a better job selling digital products to radio customers
- ✓ They do a better job acquiring digital-only customers
- ✓ They have a clearer digital strategy.
- ✓ They train reps more and have a higher opinion of their capabilities.
- ✓ They're more likely to include digital in every sales pitch.
- ✓ They're more likely to expect digital sales to grow in 2025.

BENCHMARKS

## Assessing The Top Performers



BENCHMARK:

# Share of Obtainable Digital Revenue

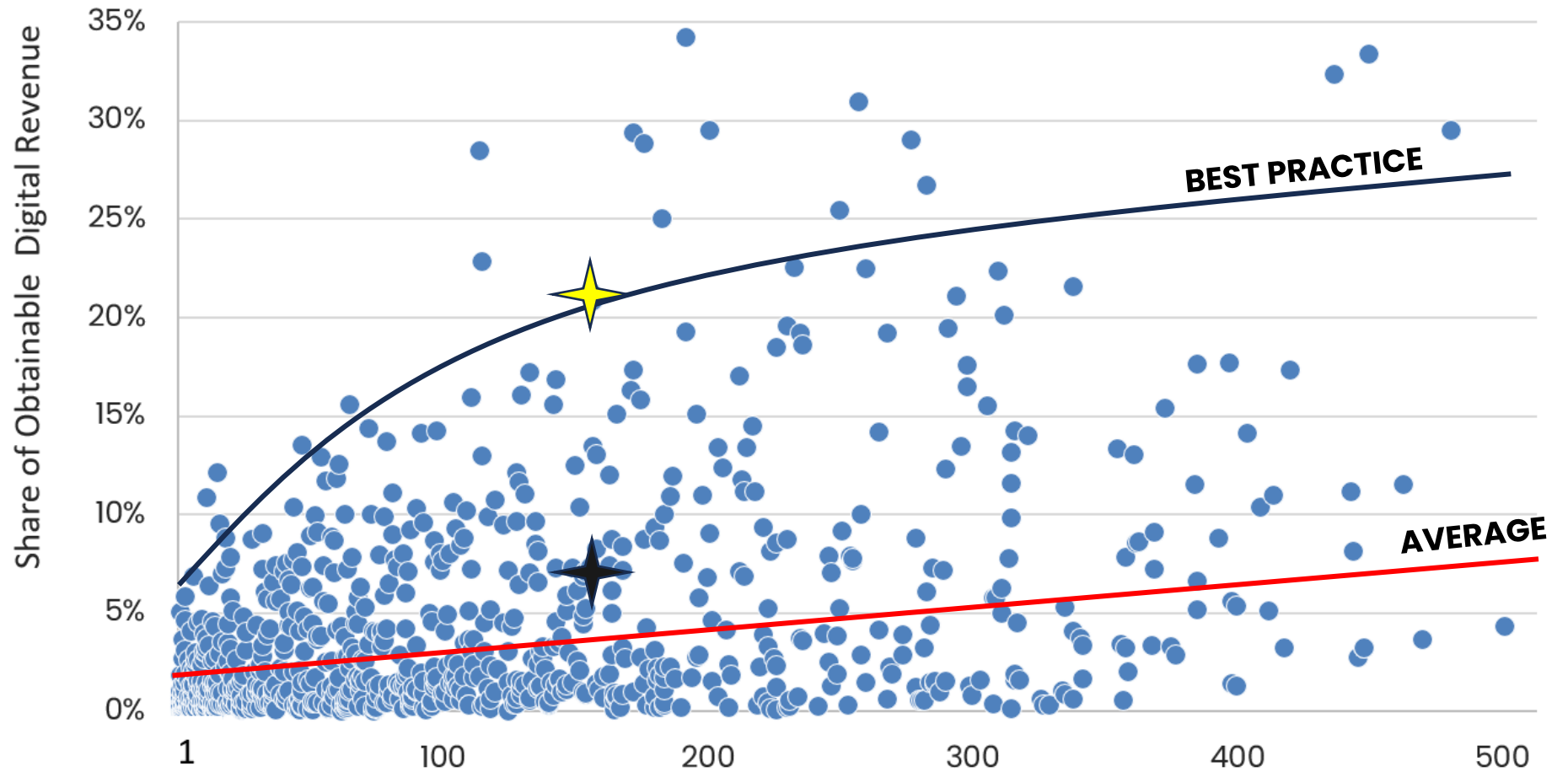
## Per-Cluster Share of Obtainable Digital Revenue by Market Size, 2023

|            | Sample Size |          | Share of In-Market<br>Obtainable Digital Revenue |        |       |
|------------|-------------|----------|--|--------|-------|
|            | Stations    | Clusters | Avg.   | Median | Best  |
|            |             |          |  |        |       |
| 1 to 10    | 360         | 89       | 1.2%   | 0.8%   | 5.3%  |
| 11 to 20   | 286         | 67       | 2.2%   | 1.2%   | 9.9%  |
| 21 to 50   | 519         | 121      | 2.3%   | 1.2%   | 10.0% |
| 51 to 100  | 759         | 170      | 3.5%   | 1.3%   | 14.5% |
| 101 to 150 | 545         | 118      | 4.5%   | 2.3%   | 21.5% |
| 151 to 200 | 420         | 84       | 6.5%   | 1.4%   | 27.6% |
| 201 to 250 | 267         | 57       | 7.1%   | 3.9%   | 24.4% |
| 251 to 300 | 214         | 43       | 7.9%   | 6.0%   | 26.5% |
| 301 to 513 | 307         | 74       | 7.7%   | 5.6%   | 26.3% |



# Share of 2024 In-Market Obtainable Digital Revenue for 823 Radio Market Clusters

Find this  
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37**



BENCHMARKS  
**Radio's  
Digital  
Market  
Share**

# Conclusions & Observations

- Pandemic-driven reformation of digital initiatives is crusty.
- Overall strategies (not just digital) may need to be revisited.
- Training sales reps is becoming a key focus for most.
- Problem exists in being “consultative” but pushing one product.
- Digital growth will continue, but in single-digit % for many.
- **Few realize that exponential growth is still possible.**

# Thank You!

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